

How digital learning leads to global business success



Catalyst

Define title Rosetta Stones Digital Journey Why digital learning? Key pillars of Digital learning The importance of a success Implementation How this impacts business – survey results (Global Business Success)



A Digital Transformation Journey





Why Digital?



Scalability

Rosetta Stone helps businesses scale programs to meet employee demand and requirements. Advantages of Rosetta Stone Training

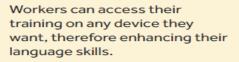


Rosetta Stone customizes its language training program to meet most circumstances for businesses, ensuring the best use of company resources.



By using Rosetta Stone, workers can get training almost anywhere and at any time, thereby accelerating their progress and commitment

Unlimited Accessibility



Customized Learning



Rosetta Stone provides tailored language programs in the form of eLearning, virtual tutors, or instructor-led training—whatever works best for the business.

Or why not Traditional?



Insufficient Time

The stresses of modern life leave employees with little free time to develop language skills on their own. Inconvenient Class Schedules

Language classes, such as adult education, invariably conflict with workers' schedules. Obstacles to Offsite Language Training



Outside responsibilities hamper employees who want to pursue language training on their own.



The overwhelming demand for language training and limited supply of qualified instructors prevent many from seeking outside help.



Many evening and adult education classes are underfunded and have limited resources, such as class materials and teachers.

The four Pillars





Specifically designed pathways identify learner's goals and needs

- Guides learner's development with constant, actionable feedback
- Delivers user experience that motivates learners
- Targets learner's strengths and weaknesses (e.g., placement tests)









Moves learners towards learning goal

- Tracks learner data and offers learners meaningful feedback on their progress
- Utilizes methodologies supported by cognitive science and empirical data
- Participating in research and development to help us improve and enhance our offerings



ability

The four Pillars



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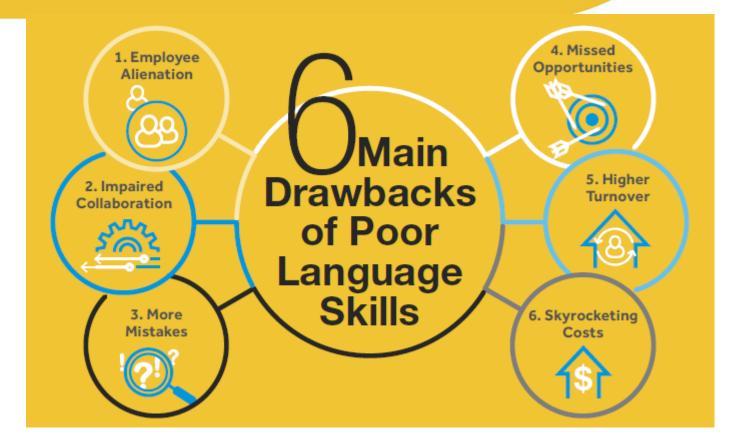
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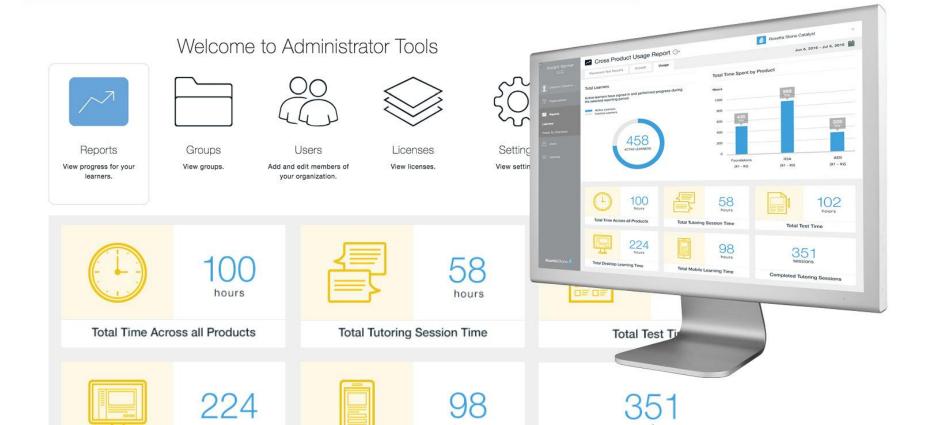




Understanding the skills Gap



What gets measured gets done



1 Determine the Value of Language Learning



2 Conduct a Language Audit

HOW DO THE COMPANIES SURVEYED ASSESS EMPLOYEE BASELINES AND STARTING LEVELS?









OUTSOURCE TO A THIRD- PARTY VENDOR OR TOOL





RELY ON SELF-IDENTIFICATION





LISTEN TO MANAGEMENT FEEDBACK

3 Set Realistic Goals



WHY EMPLOYEES ARE MOTIVATED TO LEARN A LANGUAGE

- · Improve their communications confidence
- Earn a promotion or advance their careers
- Increase internal communication



WHY COMPANIES PROVIDE LANGUAGE TRAINING

- Better customer service outcomes
- Improved employee engagement
- Increased business productivity

Achieve a Successful Implementation

Tips for Successful Implementation:

- Develop language learning objectives
- Formally encourage and measure your language training program
- Choose a scalable solution to meet changing business needs
- Build language learning into employee development plans
- Track key performance indicators (KPI)
- Give employees the ability to learn anywhere

 Measure Success, Evaluate Effectiveness

HOW COMPANIES TRACK EMPLOYEE SUCCESS:



What is success?

A WINNING FORMULA



Rosetta Stone Learner Insights Survey: Overview

- The survey was delivered to 13,788 Foundations and Catalyst learners who have used the product for a minimum of 4 hours. 1,641 people completed the survey for a 12% response rate.
- Among the industries most prominently represented are 1)Technology/Software (18%) and 2) Manufacturing/Construction/Automotive (11%).
- Over a third of respondents are working in Central/South America/Caribbean (36%), followed by Europe (30%).
- A little over half the sample (56%) are studying English.
- Many of the survey questions were analyzed by different subgroups in addition to analysis of all respondents together. See job relevant learners w/20+ hours and/or English learners for top scores outside of specific markets like Central/S. America.



Executive Summary

- A major benefit of providing employees access to Rosetta Stone is that it makes them feel positively about their employer and their role in the company. They are **more engaged in their work** as a result of being provided Rosetta Stone language training, and they perceive that their employer takes an interest in their development because they offer Rosetta Stone.
- They also report productivity-related benefits. For instance, most respondents (71%) attest that Rosetta Stone **adds more value in the work they do** with teams, partners, and vendors (among those who confirmed Rosetta Stone language training is relevant to their job duties). This is 73% among those who use the program more than 20 hours, and 76% among English learners.
- On average, our learners say they save 3.6 hours a week on tasks due to their Rosetta Stone language training. This average is 4 hours a week among those for whom using RST is relevant to their job, 4.4 hours among English learners, and an impressive 5+ hours saved by those customers in Central/South America and Middle East/Africa (note: small sample size for this location).

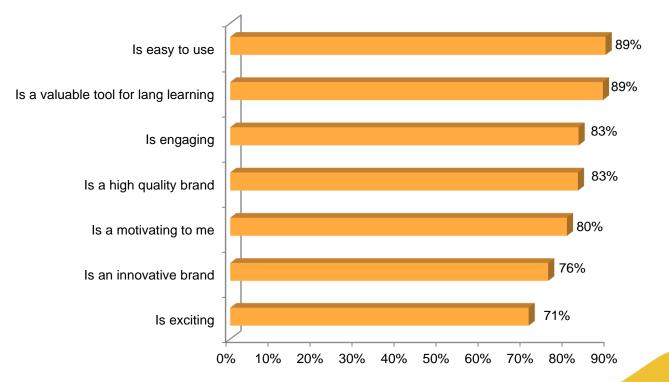


Executive Summary continued

- Likelihood to recommend Rosetta Stone is high (75%+) across the board, especially for peer-to-peer recommendation (varies by subgroup).
- Rosetta Stone has stronger brand impressions than the top competitors, including Duolingo and Babbel (varies by subgroup).
- Rosetta Stone's top strengths are consistently (% varies by subgroup):
 - Ease of use
 - Perceived as a valuable tool for language learning
 - Engaging product
 - High quality product



RST impressions: job relevant learners (n=1,231)

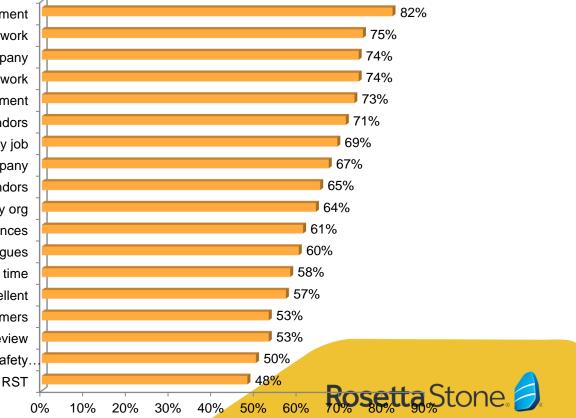


While the relative order remains consistent, those learning for their job give Rosetta Stone even higher brand ratings compared to the general sample.

Q. To what extent do you agree or disagree that each of the following statements describes Rosetta Stone?

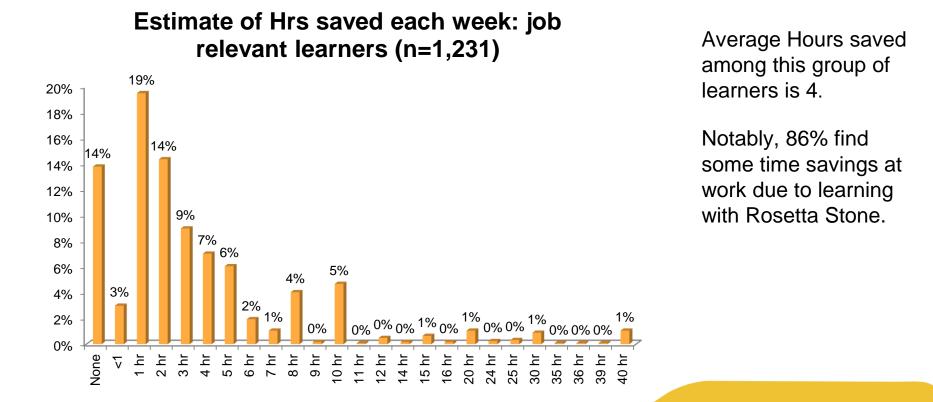


RST perceived benefits among those using the program for work: % Strongly Agree/Agree (n=1,231)



I feel that my company takes an interest in my development RST lang training makes me feel more engaged in my work More positive feelings towards my company Expanded my world outside of work Improved my prospects for advancement Add more value in the work I do w/teams/partners/vendors Perform better in my job More likely to remain in my current company More productive in my work w/teams/partners/vendors I am confident that RST can improve DE&I in my org Helped me feel included and valued for my talents & experiences Develop stronger rapport w/my colleagues Accomplish tasks in less time RST's Customer Service & Support has been excellent Capable of serving a larger range of customers Achieve a better annual performance review Accurate communication to prevent accidents & increase safety. DE&I have improved in my org since we adopted RST

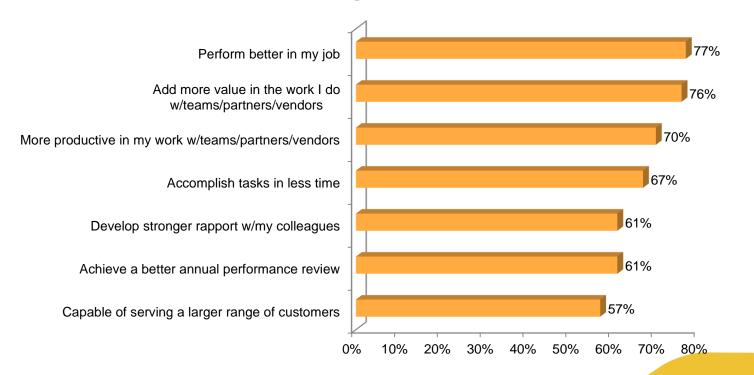
Q. To what extent do you agree or disagree with the following statements?



Q. If I had to quantify it, I would say I save an average of __hours each week on the completion of tasks involving stakeholders who speak the language I am learning, as a result of my Rosetta Stone language training.



RST perceived benefits at work for job-relevant English learners (n=780)



Q. Considering the language you are currently learning with Rosetta Stone, how important are each of the following learning outcomes to you? (Not at all important, Slightly important, Moderately important, Very important, Extremely important)

